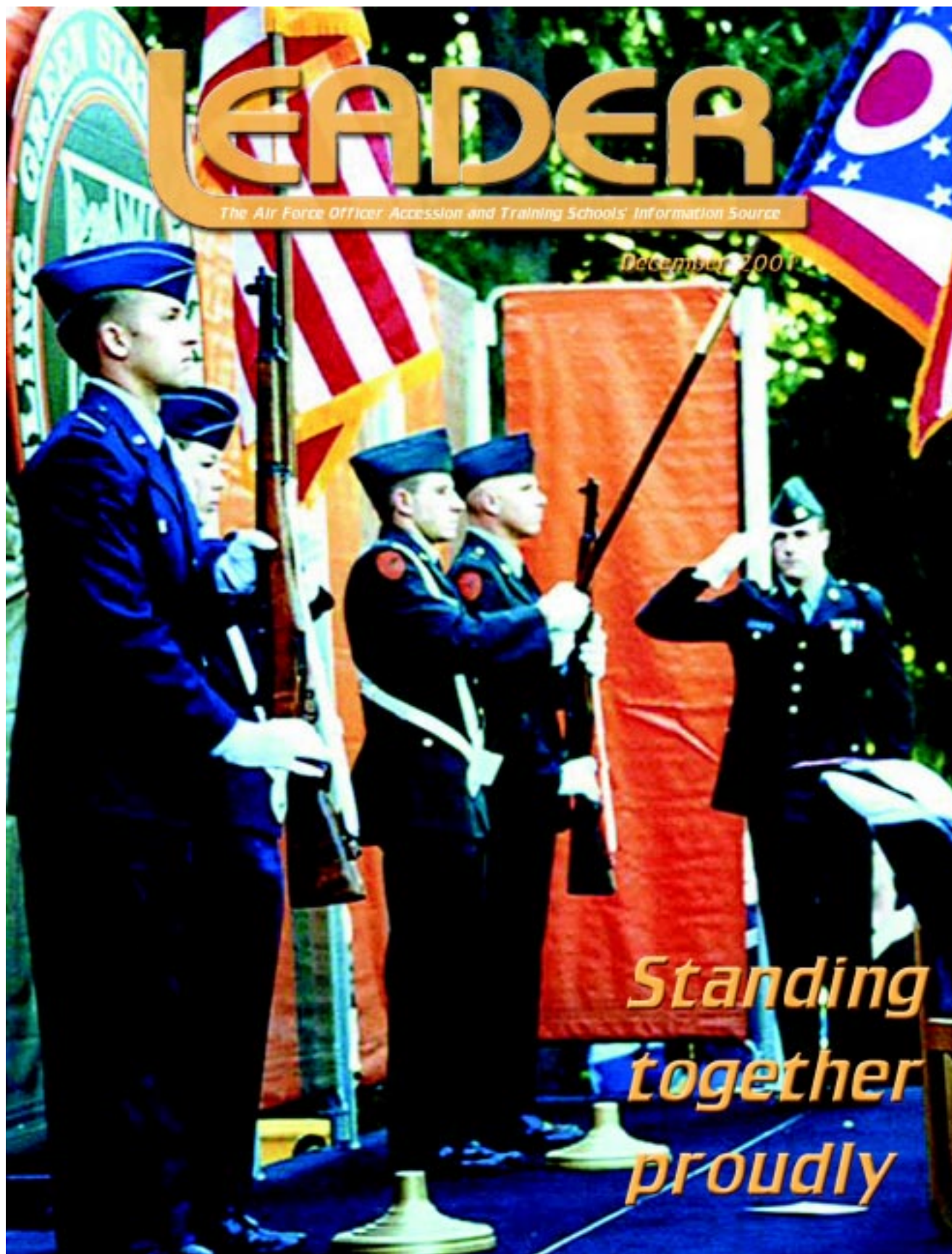


LEADER

The Air Force Officer Accession and Training Schools' Information Source

December 2001

*Standing
together
proudly*





Det. 880, Virginia Military Institute, cadets got a chance to practice the squad tactics they learned at their Field Training Exercise during a friendly game of paint ball in October. (Courtesy photo)

December 2001 Volume 23 Issue 8

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On the cover:

Cadets from Det. 620 joined with Army ROTC cadets at Bowling Green State University to hold a vigil on Sept. 14 to remember those whose lives were lost in the Sept. 11 terrorist attacks.

(Courtesy photo)

**Leader cover computer designs
by Airman Rachel Bush.**

Season's Greetings

As 2001 draws to a close, we at AFOATS take pleasure in extending our warmest season's greetings and best wishes to all members of the JROTC/ROTC/OTS community.

During the past year, our nation has seen terror that has tested the courage and determination of our people. As we go into the holiday season, we reflect on our blessings and are thankful for our resolve as a nation to make the world safe for all people. We pray for the victims and their families, for our leaders and for our comrades in arms. May this season bring healing and peace.

I thank you all for your commitment, enthusiasm and diligence during this past year. We are proud of your professionalism and devotion to the mission. The AFOATS staff continues a tradition of preparing our nation's finest young men and women to become future leaders of the Air Force — to become human towers of strength that watch over our nation.

In this busy time of year, as we shop and travel home for the holidays, opportunity for mishap is at its greatest. I ask that you exercise discipline, caution and concern for yourselves and others to ensure we enjoy a rewarding 2002.

The AFOATS staff and I wish you a very blessed, safe and fun holiday season.



*Brig. Gen. Paul Hankins,
AFOATS Commander*



*Happy Holidays
Col. Stefan Eisen
ROTC Commander*



*Merry Christmas
Col. Brian King
JROTC Director*



*Happy New Year
Col. Darrell Sims
OTS Commander*



Freedom's Light

*By Cadet Chris David Mason
Det. 685, Oregon State University*

Time stood still as we watched in horror during the attack on Sept. 11. We all know the details of what happened. But do we all know the implications of such a tragedy? Are we ready for what is to come and for what we might be called to do?

On Sept. 11, a day that will truly “live in infamy,” heartless cowards didn’t have the courage to confront their adversary face-to-face. Rather, they stabbed them in the back, forever changing life in the United States.

I agree with President Bush who said that “these agents of hate could bring down walls of concrete and steel, but the foundation of our country’s strength will never be weakened. We, as a nation of people, are founded on the principles that make men free—justice, equality and democracy. Like in the foundation of a building is found its strength, so is in our foundation, found our resolve. Though our lives are shaken, it is this resolve that will see us through the dawning of a new day and refine our strength.”

As cadets, we subscribe to the Air Force Core Values. We believe in integrity first, service before self and excellence in all we do. It is time to apply these relevant values to this ever-present darkness in the United States and throughout the world.

Integrity first has taken on a new meaning during recent events. By applying this value to our lives, we agree to always tell and live the truth, even if that truth brings us personal detriment. Integrity first calls us to take courses of action based on the evidence, not based on our feelings or prejudices. It demands that we fight to preserve everyone’s freedom from tyranny. In the context of recent events, integrity first requires that we pursue the same course of military professionalism that has made the United States Air Force what it is today.

The second core value, service before self, will undoubtedly redefine some of us and force the rest of us to re-examine our commitment to duty and service. Service before self is what keeps the Air Force running. It enables us to accept assignments that we are not always willing to accept. It means that we put the mission first and ourselves last. It is a professional value that helps define us as a superb military force. For those of us who are training to be future Air Force leaders, it is our job to obey the orders of those appointed over us and back them up in every way, to wear the uniform with pride and always speak well of the Air Force. We have to maintain a positive attitude about serving our country, something higher than ourselves. With such an attitude, living this second core value will come naturally.

The third core value, excellence in all we do, guides us in how we perform our duties. Not only are we to seek the truth in all things and to put the accomplishment of the mission above our own needs, we also are to pursue such goals in a manner that gives way to excellence. We are to do our jobs in pursuit of perfection. This means that we train hard, pursue our studies in a vigorous manner and strive for academic excellence. As cadets, we set an example of excellence for others to follow.

We see that in this moment there is indeed an enemy at the gates waiting to take from the world what has been ours to defend. Though we have been wounded, the strength of our resolve stops the wound from becoming fatal. We can, and we must, defend our way of life and the principles that have made this country free. Now is our time, our era. Stand with me. Let us keep the torch of liberty burning brightly for now and for all time.



AFROTC Headquarters holds national conference

By Ann Easterling
AFOATS Public Affairs

Detachment commanders from across the country had an opportunity to meet together to discuss current programs, ongoing tests and future plans during the AFROTC National Commanders Conference Oct. 14-19 in Atlanta, Ga.

The conference, the first to take place since 1996, included subject-matter experts who spoke on topics such as assignments, scholarships and field training. The AFROTC Headquarters-sponsored conference gave all 143 commanders in attendance a chance to talk about specific detachment initiatives and successes.

"I believe that having one national conference versus several regional conferences was beneficial to all who attended," said Mr. Thomas McKee, national chairman of the board for the Air Force Association. "The Air Force Association is proud of all our men and women who serve our Air Force, and we know that the future of our nation and its freedoms will depend on the leaders that AFROTC develops."

"It was a great opportunity to both refocus on the 'big picture' that often gets lost down at the detachment level, as well as to compare notes with



Col. Eisen presents Lt. Gen. Lamontagne with an ROTC coin to thank him for his presentation.

the other PASs," said Col. A. J. Bridging, commander of Detachment 440, University of Missouri-Columbia. "Most of the good stuff is not what's in the official regulations and guidance, but rather all the solutions and innovations that other detachments have already worked out. I came back with many new ideas and priorities, as well as renewed friendships and partnerships."

"This conference was a series of opportunities for AFROTC that you can't get with four regional conferences," said Col. Stefan Eisen, AFROTC national commander. "It allowed AFOATS and Air University commanders to make their vision and direction clear to all the PASs in the field, as well as giving the PASs the opportunity to bounce ideas and concerns off the senior leadership in AFOATS and AU. Just as important, it gave PASs the opportunity to network and meet other PASs with similar-sized programs and see how they worked the challenges of running their detachments."

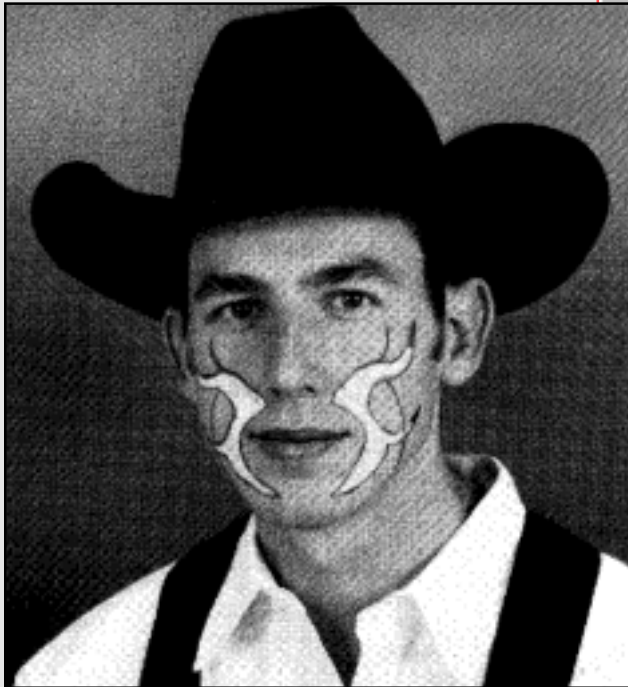
Due to the success of this conference, another national-level conference for the fall of 2002 is already scheduled.



Col. Eisen speaks to Lt. Gen. Lamontagne during the conference. (Courtesy photos)

Bullfighter grabs

by Jessica Russell
Leader Staff Writer



What do professional rodeo bullfighting and becoming an Air Force officer have in common? At first glance, it may seem they have very little in common, but that's just not the case. Jeremy Sparks is successfully combining these two very different interests as he is currently a professional bullfighter as well as an officer trainee at Officer Training School here at Maxwell.

OT Sparks said he first started fighting bulls at age 14 after learning about the sport from his uncles, who owned an amateur bullfighting company. He rose to the professional ranks three years ago. Before joining the Air Force, OT Sparks typically participated in 120 events a year. He said he'll have to scale back on his bullfighting duties now that he's in the Air Force. "I'm not going to keep it up as much," said the native of Fountain Hill, Ark. "But, I'm going to keep my (professional) status."

Bullfighting involves one person fighting a Mexican fighting bull, with both the bull and fighter being judged. Bullfighters, who are more commonly known as rodeo clowns, are judged on things such as how close they get to the bull or how well they do if they are knocked down by the bull.

Bullfighting has given OT Sparks the confidence he needs to succeed in the Air Force. "I like the fact that, for 70 seconds, I'm larger than life," he said. "I feel like I can overcome any situation I'm made to face. It's a good inner-personal feeling."

The decision to give up full-time professional bullfighting was a difficult one for OT Sparks. "You



OTS by the horns

get to thinking about the future. I may be doing well now, but in the future my body may not be able to take it," he said. OT Sparks said the things that attracted him most to the Air Force are job stability, a future and the chance to be a leader.

OT Sparks said OTS has gone well for him. "It's not as bad as I thought it was going to be," he said. "Our flight instructor is hard on us because he wants us to be the best and I appreciate that. They treat us with dignity and respect."

His family wholeheartedly supports his decision to join the Air Force. "They really like the idea of serving the country," OT Sparks said. "They're glad I'm at OTS, that's for sure."

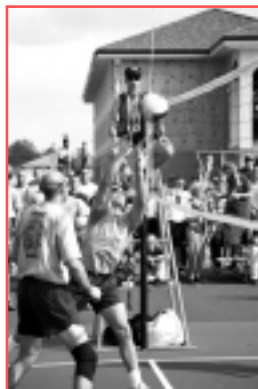
OT Brandon Huff, a fellow member of OT Sparks' flight, said OT Sparks is just like any other OT. "He might not know what he's doing all the time but he's not afraid to try," OT Huff said. "It takes a lot of courage to come here."

While he has had former Navy SEALs and pararescue instructors in his flights before, OT Sparks' flight training officer, 1st Lt. Dan Gabel, said this is the first time he's had a bullfighter in his flight. "He's extremely energetic and always gives 110 percent," he said. "He's a great motivator for the flight."

Lieutenant Gabel said OT Sparks' bullfighting experience has been an asset. "He can face fear, look it in the eye and stare it down," he said. "We certainly look forward to having him serve in the United States Air Force as an officer."



(Courtesy photos)



OTS: Some tough

*By Capt. Michele O'Brien
Officer Training School*

The Air Force Officer Training School hosted the Fall 2001 Joint Military Athletic Competition at Maxwell Air Force Base, Ala., Nov. 3.

Only 135 of the strongest and most athletic officer trainees and officer candidates from the Air Force, Army and Navy schools battled for the infamous trophy, which is an inert bomb sporting the winning service's colors.

"It's not easy to select our top competitors for this semi annual athletic event," Capt. Jason Elrod, JMAC coordinator for OTS, said. "Each service must narrow down its team to approximately 45 of the strongest men and women. We do this by putting the trainees through an intense physical training program and selection process."

The Air Force's officer trainees may endure up to three months of training or may even compete for the team only a few weeks after arriving to OTS. Regardless of their arrival date, the trainees go above and beyond the routine

physical conditioning curriculum to prepare for the JMAC competition, Elrod said.

"Even though they knew only 12 of the 50 competitors would make the cut for the Super Physical Fitness Test team, the officer trainees were still willing to attend practices every morning at 0515," 1st Lt. Vista Beasley, the Super PFT coach, said. "The PFT team I trained was doing workouts straight out of the Navy SEALs and the Air Force's pararescue training regimens, so they were pretty hard core."

Two of the Super PFT team members were prior-enlisted Air Force pararescuemen before coming to OTS. As future combat rescue officers, they led the Super PFT team in rigorous strength conditioning workouts. "The team did an intimidating amount of push-ups, pull-ups, sit-ups and lifting each morning and then endured an intense aerobic workout each afternoon," Beasley said. "I'm very proud of their ferocity in workouts. It forever eliminates in my mind any doubt that Air Force people aren't as

competition

physically strong as the Army.”

The trainees strived for excellence while training for JMAC. “We got to work out twice daily. It was an intense program you could really put yourself into,” Officer Trainee Lt. Col. Carl Maymi said. “It’s perfect for people needing to push themselves a step beyond the physical conditioning program.”

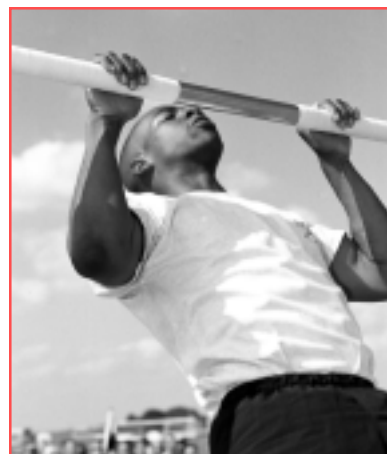
Flight training officers from the 24th Training Squadron devoted numerous hours in the gym and on the track with more than 80 trainees who competed to be on the JMAC team. “In addition to carrying out the challenge of being OTS instructors, our officers go beyond the call of duty to train the competitors for success,” Lt. Col James Lovell, 24th Training Squadron commander, said. “Without their drive and motivation, it would be difficult to train such a great athletic team for JMAC.”

During the Spring 2001 JMAC, the Army maintained the championship title, but the Air Force held its own for the tug of war competition. Capt. Vic Beeler, the tug of

war coach, explained the mindset, which helped them win last time, “Losing is not an option.”

Starting in the push-up position, both teams jumped up and grabbed the rope when the horn sounded. Unlike the Army and Navy teams, the Air Force team focused only on strategy. They closed their eyes and listened to Beeler’s cadence call to pull. “Winning the tug of war boosted our spirits, but the experience meant so much more than the one-minute adrenaline rush,” OT Steve Jones, a tug of war team member, said. “I realized the victory helped strengthen and refine my character. When I face future challenges, I’ll reflect on this accomplishment and will be able to rely on the confidence I’ve gained.”

The Air Force OTS team placed second overall in the fall JMAC competition. It placed first in the tug of war, volleyball and the Army’s four-event physical fitness test, including pull-ups, push-ups, sit-ups and two-mile run. The Air Force placed second in the three-mile race and third in the Army PFT relay, the 4 x 440 meter relay and stretcher carry competition.



(photos by Paul Troy)



A brief lesson in briefings

By Dr. John A. Kline
Air University

Commanders say that one of the most important skills young officers need is the ability to brief effectively. The good news is that any officer can become an outstanding briefer. The disturbing news is that many never do. Here is what you need to know to be able to give winning briefings — the kind that communicate and get desired results.



Before preparing a military briefing, you need a clear objective or idea of just what you expect the listeners to think, feel or do after hearing your briefing. Next you must decide if you are giving a briefing to inform or one that seeks to persuade or advocate. Finally, follow the ABCs -- accuracy, brevity and clarity. Now you are ready to begin.

The three things you need to know about preparing and presenting a military briefing are organization, support and delivery.

Organization

Beginning. Here is where you *tell them what you are going to tell them*. Military briefings have a standard beginning. For example, if I were briefing you on how to give a military briefing, here is how I would begin: “Good morning, I am Dr. John Kline. Today I will brief you on ‘How to Give a Military Briefing.’ More specifically, we will look at three things — how to organize, how to support and how to deliver a briefing.”

Body. Here is where you *tell them*. Main points in briefings are most often organized according to one of the standard patterns of organization: chronological, spatial, cause/effect, problem/solution, pro/con and topical. The bottom line of an effective briefing is to organize logically so that it helps you present the information and, above all, helps your audience listen and retain it.

Ending. Here, you *tell them what you told them*. Military briefings also have a standard ending. Again, if I were briefing you on how to give a military briefing, I would end this way: “Today I briefed on how to give a briefing. We looked at three things — how to organize, how to support and how to deliver a briefing. This concludes my briefing. Are there any questions?”

Support

Verbal Support. Since a briefing is by definition brief, support is generally limited to factual data carefully selected to satisfy the “need to know.” Still, each of the standard types of verbal support is important. *Definitions* are often needed to explain new or unfamiliar terms or acronyms. *Examples* provide specific or concrete instances that clarify



general or abstract ideas. *Comparisons* and *contrasts* between the familiar and unfamiliar help audiences grasp new ideas. *Statistics* and *testimony* or quotations from expert and trustworthy sources help to prove your points.

Visual Support. Somebody once said, “A picture is worth a thousand words.” Visual aids can dramatize, amplify or clarify the points you are trying to convey. Most often you will use PowerPoint with your briefings. But whatever visual support you use, make it relevant, simple and large enough to be seen by your audience. And don’t let it draw either your attention or the attention of the audience away from what you are saying.

Although preparing the briefing can be laborious, delivery is the most difficult part for most people. But it doesn’t need to be. If you know your subject and have prepared well, presenting briefings can be an exhilarating experience. The secret is to be well organized, have the right supporting information and then practice, practice, practice — giving attention to several important factors of delivery.

Delivery

Method. Most of your briefings will be delivered extemporaneously. You will plan them idea-by-idea rather than word-by-word. Then you can speak using a brief outline or a few notes. This method will cause you to prepare carefully, yet it will enable you to adjust to your audience and sound more spontaneous and conversational.

Eye Contact. You will want to look directly at people, most likely giving more attention to the senior person(s) in the audience, but attempting to include all listeners. Effective eye contact will keep the audience’s interest, allow you to adjust to nonverbal feedback and make you appear more credible.

Body Movement. In many speaking situations persons are advised to “get out from behind the lectern and move around”; however, military briefings are usually presented from behind the lectern. Do not lean on the lectern, sway, rock or move out of the range of a microphone if there is one.

Gestures. Use them. The hands, arms, shoulders, head and face can reinforce what you are

saying. Although gestures can be perfected with practice, they will be most effective if you make a conscious effort to have them appear *natural and spontaneous* rather than planned.

Voice. Three vocal characteristics are important. First is quality. Although you should strive to be pleasing to listen to, attempt to use your voice to its best advantage, rest easy in knowing that some of the finest briefers anywhere have only average voices. Second is understandability. Your audience must be able to understand you. Give special attention to articulation — how you form sounds, and pronunciation — how you say words. Avoid stock expressions such as “okay,” vocalized pauses such as “uh,” “um,” or “and uh,” and, above all, poor grammar. The third characteristic is variety in rate, volume, force, pitch and emphasis.

Transitions. One mark of a winning briefing is how well the parts are tied together. Effective transitions aid listening, provide a logical flow and add a professional touch. In written documents such as the one you are reading now, bold print or space between sections lets you know that I am transitioning from one point to another. Briefers do the same thing with the words they use and the way they say them. For example, suppose I was briefing and wanted to transition from the first point, “Organization,” to the second point, “Support,” I might say, “Not only is it important to organize our points effectively, it is also important that we choose the right kind of information to support the points we are making.” Notice how I led you from one point to another. Make sure you transition between the beginning and the body, the body and the ending, between main points, from main points to sub points and even between sub points. Effective transitions help your listeners and add polish and professionalism to your briefing.

Now with your objective in mind, your choice of whether to inform or advocate and a mind toward the ABCs of briefing, turn your attention toward *organization, support and delivery*, and use effective briefing techniques. You are now ready to give that winning briefing — the one that communicates and gets the desired results.

THE BUSINESS COMMANDER

*By Airman Rachel Bush
Leader Editor*

Armed with a bachelor's degree in business management, Cadet Lance Smith saw himself making it big as a businessman. When he graduated in 1969, he appeared to be on track to doing just that. In his own words, he "wanted to own a couple of multi-million dollar corporations."

However, 1969 happened to be the height of the Vietnam War and since he had spent two years as a cadet at Virginia Polytechnic Institute, he decided he wanted to fly in Vietnam. Thus began a military career spanning more than thirty years in "business" for the Air Force doing a range of jobs from leading rescue missions to leading the Air Force Doctrine Center.

After nearly two years of being directly responsible to the Air Force chief of staff for research, development and production of Air Force basic and operational doctrine as well as joint and multinational doctrine at the Air Force Doctrine Center, Maxwell Air Force Base, Ala.,

Lt. Gen. Lance Smith is the new deputy commander in chief, United Nations Command Korea. His new responsibility also includes: deputy commander, U.S. Forces Korea; commander, 7th Air Force, Pacific Air Forces; and commander, Air Component Command, Republic of Korea/U.S. Combined Forces Command, Osan Air Base, South Korea.

"I didn't intend on making it a career, but my father was an Army officer, so I was familiar with military life and I wanted to fly," he said. So he set off for Officer Training School at Medina Annex, Lackland AFB, Texas.

"I am not going to pretend that I liked OTS," said General Smith, "but, since I had been a corps. cadet, I wasn't shocked by it. It was a great experience for a young man with little discipline and who liked to party more than he should. It gave me discipline and focus.

"It was also a great learning experience from a leadership

perspective. I was a flight commander during the latter part of my time there and it helped tremendously to prepare me for what I was about to encounter at pilot training and in Vietnam," he said.

Although General Smith had planned to become a successful businessman, after some time in the Air Force, he re-evaluated his plans. He realized that he enjoyed the work and the people he worked with and for. "My time in Vietnam, probably more than anything else, helped me make the decision to make the Air Force a career," he said.

"I went to Vietnam as a young lieutenant with a wife and child at home. I was young and, I thought, invulnerable," General Smith said. "I was a Sandy pilot, flying a mission that was very satisfying. I was there during Operation Linebacker, so my time there was unfortunately busy. We were losing a lot of planes, but for me — as a young lieutenant leading rescue missions



SS OF G

— it was the most rewarding thing I have ever done in my life.”

General Smith also considers his time as commander of the 4th Fighter Wing another great opportunity. “I was putting together and commanding the early Air Expeditionary Forces/ Wings over in the desert and I had the challenge of doing it during and after the Kobar Towers incident. We had the greatest impact on force protection and mission accomplishment during that time because we were building procedures as we were doing them.”

When asked about any obstacles he has had to overcome in his career to get to where he is today, General Smith said that in the Air Force, career progression is less about overcoming obstacles and more about taking advantage of opportunities. “For whatever reason, I was given many opportunities to make mistakes and learn from them. By the time I was a commander, I was prepared for making the tough decisions and therefore, able to

enjoy the business of commanding. Those opportunities and learning from those mistakes give you the confidence you need to make decisions as a commander,” he said.

General Smith said his advice to up-and-coming officers is the same advice any other senior



Maj. Gen. Smith, before his promotion to lieutenant general, speaking at the Doctrine Center change of command ceremony in Sept. (Photo printed with permission of *Montgomery Advertiser*)

officer would give. “Do the job you do, the best you can and don’t worry about your career. If you operate to your full potential, it will be recognized and every leader will want you on their team and give you the same opportunities I was given.”



All I want for

Det. 730, University of Pittsburgh

- ✧ 2002 Pontiac Firehawk Trans Am coupe with leather seats and a T-top
- ✧ SR-71 Blackbird
- ✧ Godfather Trilogy on DVD (minus the scenes with Coppola's daughter in Part 3)
- ✧ Firebird Trans Am with the ram-air option
- ✧ The boxed set of Monty Python DVDs
- ✧ To be the Rocketeer
- ✧ To be immortalized in a Simpson's episode
- ✧ All our troops over in Afghanistan remain safe so that they can spend future Christmases with their families
- ✧ One day where the cadets were in charge of the cadre
- ✧ For our country to make it through this whole terrorist ordeal without any more suffering or loss of life
- ✧ A 1972 Ford Mustang fully restored



- ✧ A chemical engineering degree without physical chemistry requirements

- ✧ A 1971 Plymouth Hemi 'Cuda

Det. 207, St. Louis University

- ✧ Air Force theme computer and/or board games
- ✧ Snack bar (with electric grill)
- ✧ Digital camera
- ✧ Video camera
- ✧ Gumball machine

Det. 019, Alabama State University

- ✧ Leather flight jackets for all POCs
- ✧ A big office -- with a window

Det. 215, Indiana University

- ✧ Superhuman strength
- ✧ The ability to fly
- ✧ X-ray and heat vision
- ✧ An alter ego
- ✧ A cape
- ✧ An airfield complete with T-38s
- ✧ For quantum mechanics to just make sense
- ✧ "The Dummies Guide to General Relativity" to be printed
- ✧ Professors to pay students to come to class and extra for any homework they assign
- ✧ To have a new quark named after me
- ✧ A miniature Sherman tank to drive to class so I won't have parking issues
- ✧ I want a pet rhinoceros named Rasputin
- ✧ To be named the new official ice cream tester for Ben and Jerry's
- ✧ An entirely new wardrobe, compliments of J. Crew, L.S. Ayres, and American Eagle
- ✧ World peace
- ✧ 30 lbs. of sausage and a George Foreman grill
- ✧ Super magnificent, super natural third eye



Christmas is...

- * Exactly \$ 2,654,785.78
- * Big bucket of plastic army men
- * A better vertical jump

Det. 820, Texas Tech University

- * Ski trip
- * Parachute pack
- * Burton Custom 156 snowboard
- * Rent paid for a month
- * Ford Escape
- * A new significant other

*Det. 590, University of North Carolina –
Chapel Hill*

- * Orientation flights in fighters
- * A 500 on the PFT
- * The ability to turn back the clocks of time and prevent the events of Sept. 11th from ever happening
- * All the children of servicemen in Afghanistan and elsewhere to know that their mother or father is safe
- * Safety of all Americans at home and abroad
- * An end to selfishness
- * One moment the world could come together as one
- * Primo PDTs for all cadets
- * A twelve pack of Mountain Dew

Det. 305, Louisiana Tech University

- * COC with a sense of humor
- * Inspector with a sense of humor
- * Monkey
- * \$20,000 hammer
- * \$50,000 toilet seat
- * Paid on time
- * Hawaiian T-shirt for lead lab
- * Detachment 305 jet
- * Conveyor belt track for the two mile run

The 12 Days of Det. 720's Christmas

*Twelve cadets smiling
Eleven sorties flying
Ten gold-bars shining
Nine home meals cooking
Eight stipends paid
Seven PTs cancelled
Six GLPs happening
Five base visits
Four 500 PFT scores
Three less parking tickets
Two more parking spaces
And an F-15 in the armory*

The 12 Days of Det. 145's Christmas

*Twelve pilot slots
Eleven navigators
Ten reserved parking spots
Nine road-guard belts
Eight guidons that work
Seven comfortable couches
Six less PTs
Five JCBMs
Four computers without a virus
Three blocks of pool chalk
Two Det. Hum Vs
and My Stipend from last year!*



Det. 620, Bowling Green State University, and Army ROTC cadets from BGSU held a ceremony Sept. 14 to honor the victims of the Sept. 11 attacks. (Courtesy photo)

Ceremony

Det. 620, Bowling Green State University, was called upon by the university to assist in the posting of the colors three days after the Sept. 11 tragedy. On Sept. 14, Bowling Green State University held its own vigil. Thousands gathered to mourn the loss of fellow Americans killed in the tragedies. On Friday, not only did AFROTC stand proud, the Army ROTC also joined in proudly representing our country. The ceremony was symbolic in that it showed that although we were very upset with the tragedies, we could

pull together and say we are proud to be Americans.

Appreciation Day

Cadets from **Det. 770, Clemson University**, helped to celebrate Military Appreciation Day at the university Sept. 22. Along with the university's Army ROTC unit, the detachment organized recruitment activities for more than 1,000 high school ROTC cadets representing 25 junior units from the Carolinas and Georgia. During the day, Clemson Corps, a constituency group dedicated to continuing

Clemson's military heritage by supporting Air Force and Army ROTC programs through annual scholarship endowments, held a reception. Over 50 cadets had the opportunity to meet their scholarship benefactors. Activities continued at the football game where 5,000 U.S. flags were distributed among the 70,000 fans in attendance. At halftime, a tribute was paid to the 10,000 Clemson alumni who fought in foreign wars, with emphasis given to the 500 who made the ultimate sacrifice. Additionally, a 20' x 38' U.S. flag was unfurled and "Taps" accompanied a 21-gun salute. The tribute culminated with the singing of "God Bless America."

Orientation

Freshmen and a few sophomores of **Det. 220, Purdue University**, got their first taste of what ROTC would be like at TD-0, an orientation where they were given an opportunity to talk with those who had experienced ROTC as cadets the previous year. This was a great opportunity to ask questions about what would be accomplished this semester as students and as new cadets. They were also reminded about customs and courtesies, how they should appear when entering the armory and just showing respect for others around them.

POW/MIA

Cadets from **Det. 380, Michigan State University**, held a POW/MIA Remembrance Ceremony on the campus of Michigan State Uni-



versity Sept. 20. The annual event honors and remembers prisoners of war and those who are and were missing in action. The ceremony consisted of two guest speakers, cadet readings from Sept. 11 and POW stories, the lowering of the American flag and the entrance of the POW/MIA flag. The ceremony involved a 12-hour running of the POW/MIA flag, with legs of the run shared by Air Force and Army ROTC. The run began at 5 a.m. and ended at the POW/MIA ceremony with two cadets running the flag up to the stage and handing it to a guest speaker who was a POW during the Serbian conflict. The hand-off was preformed in a ceremony similar to a change of command; symbolizing future leaders remembering the past.

Det. 028, Embry-Riddle Aeronautical University, honored the nation's prisoners of war and missing in action during a joint ROTC retreat ceremony Sept. 21 on the ERAU campus. Over 300 cadets from ERAUs Army and Air Force ROTC programs took part in the ceremony, with numerous representatives from local veterans groups, university administrators, faculty and students in attendance. Participants and guests observed a two-minute moment of silence for victims of the recent World Trade Center attacks. This silence was broken by a rendition of "Amazing Grace" on the bagpipes as performed by Det. 028s own C/Capt. John Peltier. The joint color guard slowly lowered the colors to the playing of the national

anthem, and C/4C Chris Cone followed with a performance of "Taps."

Awards

Cadet Col. Seth Jordan from **Det. 650, Ohio University**, was awarded the Colonel Charles W. Getchell Memorial Scholarship by the Daedalian Society. The purpose of this scholarship is to "recognize the five most outstanding pilot candidates in AFROTC." Cadet Jordan has been in ROTC for four years, while majoring in integrated mathematics. His achievements and accomplishments include Cadet Wing commander, Special Operations Group vice commander, Arnold Air Society (four years), Honor Guard (four years), Superior Performance at Field Training, Cadet of the Command and Cadet

of the Month (five times). In addition to holding many wing jobs in the past four years, Cadet Jordan has participated in SOAR (summer 1999), Freefall (Summer 2001) and CTA (Summer 2001). Cadet Jordan also earned a Euro-NATO Joint Jet Pilot Training slot in 2001.

Cadet Erik Gast from **Det. 800, University of Tennessee**, was awarded the Colonel Charles W. Getchell Memorial Scholarship Award by the Daedalian Society. The scholarship is awarded annually to five cadets nationwide who have been selected for undergraduate pilot training and who excel in areas of academics, professionalism and AFROTC performance. Cadet Gast, a geography major, maintains a cumulative grade point average of 3.82. While at Field Training, he



Cadets from Det. 380, Michigan State University, held a POW/MIA Remembrance Ceremony on Sept. 20. (Courtesy photo)



scored a perfect 500 on the Air Force ROTC physical fitness test. Cadet Gast exhibited outstanding professionalism by twice holding the coveted job of squadron commander and continually setting the example for younger cadets.

Drill Team

Tiger Platoon, **Det. 770, Clemson University's** drill team, started the 2001-2002 school year off strong. In August, Cadet Westbrook became the first commissioned officer to step from Tiger Platoon ranks since 1960. On Sept. 15, Tiger Platoon formed a color guard for the Tribute To America ceremony held in Clemson's Memorial Stadium. Tiger Platoon led the procession that was seen on CNN, MSNBC, ESPN 2 and many local news stations. On Sept. 20, the platoon inducted retired Air Force Col. Sandy Edge as an honorary member. On Sept. 22, they escorted Clemson alumni who were prisoners of war during World War II, the Korean War and the Vietnam War onto the field at Death Val-

ley during the Military Heritage Day ceremonies. In December, Tiger Platoon will be marching in local Christmas parades.

Six cadets from **Det. 220, Purdue University's** newly formed drill team showed for the first time this year the potential that lies ahead of them. Putting their all into this exhibition, the members pulled out all the stops and let loose every trick they had at their disposal. Purdue has a long tradition of drill including a national championship. Members of Det. 220 hope to build on that tradition of excellence and, with victories at their inaugural competition last year, it may already be beginning to form.

Color Guard

The color guard from **Det. 220, Purdue University,** was invited to present the colors at the last home game of the Indianapolis Indians Aug. 31. Four members of the guard, a public affairs representative, two cadets, and Capt. Anthony Lomelin took a van from

Purdue to attend the game. As the color guard marched onto Victory Field, a five-year-old sang the national anthem. After the anthem, the quirky fun of minor league baseball began.

FTX

Det. 880, Virginia Military Institute, held their annual fall Field Training Exercise during the first weekend in October. This year's exercise included squad tactics, movie night, paint ball and a combat dining-in. Capt. Jared Campbell, a security forces officer, kicked off the activities by familiarizing cadets with squad tactics. He showed them how to camouflage themselves, how to move stealthily and how to communicate with hand and arm signals. Cadets got a chance to practice the squad tactics they'd learned by playing paint ball at a local paint ball course. The red team, and particularly a group of seven individuals on the red team who called themselves the "Death Squad," prevailed. Cadets returned from paint ball to experience a combat dining-in at VMIs indoor track. During the dining-in, they enjoyed a good meal and a "grog" bowl fortified with all kinds of interesting things. Eating was periodically interrupted with "alarm red" conditions in which ping pong balls flew everywhere. The guest speaker of the evening was retired Col. Steve Turner, class of '71, who spoke about leadership, drawing on his experiences leading a squadron of F-15E's during Desert Storm.



Det. 220, Purdue University's newly formed drill team performed at a recent drill competition. (Courtesy photo)



Field Training

Det. 220, Purdue University, proved itself again this year by taking many awards from Field Training this summer. Cadets took charge and brought back athletic and distinguished graduate awards and even new records. Cadets Justin Mock, Shannon McKimmie, Michael Downes, Tim Grebs and Royce Lippert earned Distinguished Graduate at camp, along with Dale Weller and Yuri VanDierendonk receiving Superior Performance. Cadets Brian Chesko and Chris Wood shot their way to marksmanship ribbons. Cadets receiving the Athletic Award were Weller, McKimmie, and Mock. Cadets McKimmie and Mock also got 500 PFT scores. The Aspire Award went to Cadet McKimmie and the Camp Warrior award for his group went to Cadet Mock. Cadet David Selke also took the Warrior Spirit award for his flight. Not only did the Field Training cadets do well at camp, we also had a CTA, Cadet Vanessa Price, beat the women's record for the confidence course by almost two minutes.

This past summer, a few of the cadets at **Det. 330, University of Maryland**, participated in Field Training at Tyndall One. The Tyndall One experience began on May 23, with saying good bye to loved ones, sleeping on the plane and sitting with dread on the bus, driving to what would be called home for the next five weeks. Tyndall One was held at Tyndall Air Force Base, Panama City, Fla. Beginning with Training Day-0, the Field Training officers,



Cadets from Det. 017, Troy State University, volunteered to mentor and teach children, ages kindergarten through third grade, about the Air Force at a local elementary school. (Coutesy photo)

Cadet Training assistants and other Field Training staff taught valuable lessons, not only imperative to future Air Force officers, but to the general public as well. These lessons emphasized integrity first, keeping your cool under pressure, paying attention to detail and being aware of your surroundings.

Mentoring

Det. 019, Alabama State University, has started a mentor program to help cadets within the detachment transition. The program matches officers with POCs and matches GMCs with POCs. The programs are called Each One-Reach One (POC/CGO) and Operation Smooth Move (POC/GMC). Each One-Reach One is a program that provides an opportunity for soon-to-be commissioned

POCs to learn all they can about active duty from their own personal officer. Operation Smooth Move is a mentor program designed to give new and returning GMCs the support that they need to get through the program as smoothly as possible. Each GMC will have their very own POC to pick and pry at all the knowledge in their brain.

On Oct. 18, eight Air Force cadets from **Det. 017, Troy State University**, made a visit to Baker Hill Elementary School to share the meaning and spirit of patriotism with children. The cadets arrived at the school and met an anxious and excited crowd of kids from kindergarten through third grade. After the cadets introduced themselves, they demonstrated a flag folding ceremony while reading the symbolic meaning of each of the twelve folds.



Cadet Nick Franz, Det. 915, West Virginia University, escorts Maid Silvia LXV at the Mountain State Forest Festival. (Courtesy photo)

After the ceremony, children and cadets gathered in classrooms to discuss and share the meaning of patriotism, why the cadets had chosen to serve their country and significant facts about our flag. Some of the children asked questions about the battle dress uniform and the cadet rank. The cadets demonstrated salute and facing movements to the children and then had them perform the facing movements.

The children showed an interest in the military and wanted to know about the Air Force and how to become an AFROTC cadet. The cadets emphasized to the children that it is important for them to do well in school and graduate from high school.

Obstacle Course

Det. 155, University of Miami, recently participated in an obstacle course with the university's Army ROTC cadets. Numerous cadets participated in this activity, which included rope climbs, low crawling in sand and swinging from a rope onto a log. The course provided cadets with a glimpse of the Field Training obstacle course, dexterity building and allowed them to meet and see how other services operate.

Base Visits

Cadets from **Det. 020, University of Arizona**, took a day to visit Davis-Monthan Air Force Base, Ariz. About 20 cadets took advantage of the Davis-Monthan trip, including many freshman and several

one-year program cadets. Cadets were able to visit with the tour guide, a C-130 pilot, and see the professionals at work in the base tower, base operations, weather, several flying squadrons (A-10s and C-130s) and security forces squadron. These students and the rest of the corps will have the opportunity to talk with active duty professionals again on Oct. 24 when Det. 020 hosts Career Day on campus. Forty officers from at least 20 different career fields will be available to talk about their duties with corps members and other University of Arizona students.

Birthday party

Det. 155, University of Miami, commemorated the Air Force's birthday Sept. 18. This party showed the dedication cadets exemplify for the 54th anniversary of the best Air Force in the world. In lieu of the "Happy Birthday" song, the Air Force song was sung. Cadets new and old to the detachment attended the gathering to show their pride for the Air Force.

Festival

Cadets from **Det. 915, West Virginia University**, escorted Maid Silvia LXV and her court during events at the 65th Mountain State Forest Festival in Elkins Oct. 5. Forty-three male cadets continued a 38-year tradition when they escorted Maid Sylvia (Laura Phillips), her two maids of honor and 40 princesses at the coronation ceremony of Maid Sylvia and by participating



in the Queen's Ball. Several female cadets also participated by providing the saber arch for Maid Sylvia as she walked toward the stage. After the ceremony, cadets and princesses proceeded to the National Guard Armory, the location of the Queen's Ball, where they practiced the "Grand March." After the practice, the cadets headed to the carnival where they enjoyed activities such as carnival rides, games, food and a performance by Toronto Police Department's Winged Wheels precision motorcycle team. Cadets returned to the Armory where they prepared themselves for the evening's ball. At the ball, cadets and princesses performed the Grand March for the newly crowned Queen Sylvia and then danced the night away.

Football

Det. 220, Purdue University, played their annual GMC vs. POC football game. Freshman and sophomore cadets made up the GMC and junior and senior cadets made up the POC. When the game began, the POC took the offensive and scored the first touchdown. This seemed to be the norm for the rest of the first half. As the second half rolled around, the GMC came back with two touchdowns, putting them only one point behind the POC. Then the POC answered with another touchdown giving them four points. The GMC came back with another well-played touchdown but, in the end, the POC pulled off the victory with a final score of 4-3.

Hiking

Det. 365, Massachusetts Institute of Technology, found that hiking the Appalachian Trail is not just a walk in the woods when they hiked a 20-mile section of the trail at the end of October. Det. 365 first prepared by hiking in the Blue Hills, just south of Boston, on Columbus Day. Hiking with 40-50 pound packs was a requirement to attend the 20-mile hike.

Water Workout

Cadets of Det. 485, Rutgers/Princeton University, recently gathered for Lead Lab at the Sonny Werblin Recreation Center on the Rutgers Campus for what turned out to be both a challenge and a lot of fun. The morning started with several POCs demonstrating the chain of command for the newer cadets by jumping off the different high-diving platforms. After being briefed on

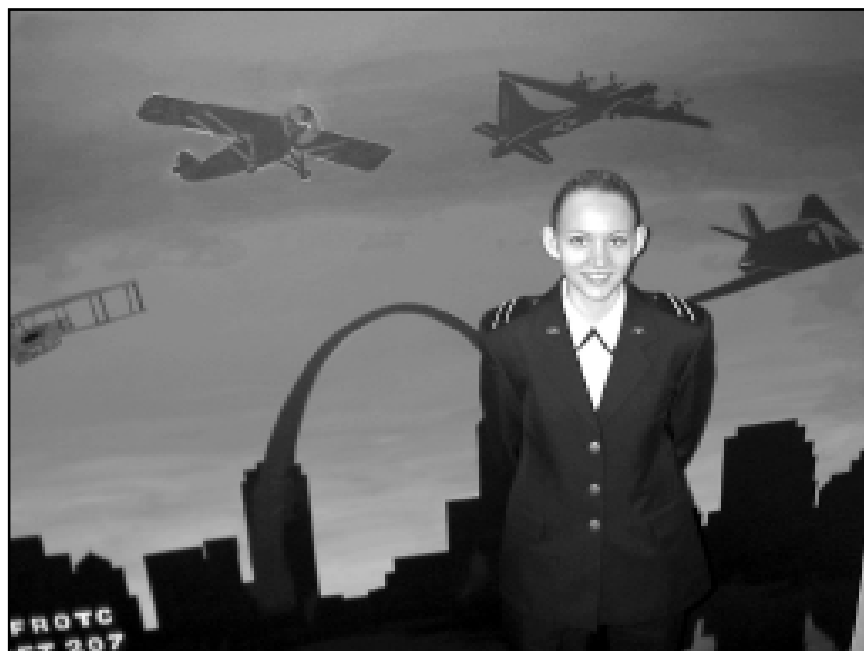
various water safety issues, the wing was broken up into three groups based on swimming ability. The beginner group moved to a shallow pool for basic stroke instruction and practice. The intermediate group did a workout consisting of swimming laps and then immediately moving to pushups and abdominal exercises. The advanced group did a more intensive workout of swimming laps, treading water, various underwater exercises as well as out of water sit-ups. When the workout concluded, the wing was divided into teams, including a team made up entirely of the wing staff, for a towel relay race. Despite their efforts, the wing staff team came in a distant second to the team of cadets.

Artwork

Det. 207, St. Louis University, recently added murals to the walls leading to the detachment's office.



Cadets from Det. 365, Massachusetts Institute of Technology, pose for a picture from the Appalachian Trail during their hike. (Courtesy photo)



Cadet Sarah Robinson stands in front of the mural she painted for Det. 207, St. Louis University. (Courtesy photo)

The murals are the work of Cadet Sarah Robinson, a sophomore computer science major. Cadet Robinson began the murals in January of this year after winning an autumn 2000 design contest held by the detachment. She finished the mural in September. The first mural was Cadet Robinson's original design. The second mural came from the idea of another cadet. Cadet Robinson put a lot of effort into the finished product, painting for approximately eight hours per week last January and February, aided at different times by Cadet Tim Maxey and the Scott Air Force Base graphics arts team.

Dining-in

Det. 205, Southern Illinois University at Carbondale, hosted

a dining-in Oct. 12 at the Scott Club on Scott Air Force Base and invited **Det. 207, St. Louis University.** At the official convocation time of 6:30 p.m., chimes were rung and the color guard of Det. 205 ceremoniously posted the colors as the national anthem played. Cadet Michelle Reinstatler of Det. 207, eloquently addressing the events of Sept. 11 and our roles as members of the military and as human beings, gave a very moving and meaningful invocation. Formal toasts followed, and Parks Guard, Det. 207's drill team, entered the darkened room for the Remembrance Ceremonies. In addition to the POW/MIA table, Parks Guard also set a memorial table for the victims of the recent terrorist attacks on our country. Placed upon the vacant table were police, fire and Port Authority ser-

vice hats in memory of those who gave their lives in an effort to save the innocent. Dinner was served after the introduction of the head table. Maj. Gen. Roger A. Brady, director of operations for Air Mobility Command, was the guest speaker for the evening. The "grog," hosted by Mr. President, Cadet Rick Mitchell, and Mr. Vice, Cadet Mike Rigoni, opened with much humor as Mr. President himself sampled its contents. At least a dozen cadets were called to the grog. Following the closing of the grog and a 10-minute break, the Mess reconvened to General Brady's speech, which shared both his experiences and his vision. Closing statements were given by members of the head table, and Cadet Chris Ewing of Det. 207 led the choir in "America the Beautiful." Everyone then joined in singing the Air Force song and the colors were retired.

Field Day

On Sept. 20, **Det. 105, University of Colorado,** participated in a Tri-Military Field Day between the Air Force, Army and Navy/Marine ROTC programs. The day offered cadets from the three services a chance to compete against each other for points. The final point total put the Navy/Marines in first place, the Air Force close behind and the Army in third. Tug of war, volleyball, fireman carry, dizzy bat, battle wheel and a litter carry course were some of the main events for the day. The day finished with a "bull in the ring" match.

NC-945 takes to the sky

After 21 years of active-duty service as an officer and aviator, Lt. Col. James Grigsby retired from the Air Force and accepted a position as an Air Force Junior ROTC instructor in the Goldsboro, N.C., area.

As a new instructor at South West Edgecombe High School, Colonel Grigsby helped Chief Master Sgt. Ron Huffman teach young folks from a rural county in North Carolina about good citizenship and what it means to be a part of today's Air Force.

Soon after his arrival, the JROTC unit was offered an opportunity by the 916th Operations Group and wing public affairs office at Seymour Johnson Air Force Base, N.C., to fly five cadets on an aerial refueling orientation ride.

"Since I had left that unit only three years before, I jumped at the chance," said Colonel Grigsby. "Not only was it an outstanding way for our cadets to experience first hand what we had been teaching them in the classroom, it also was a chance to visit with some old friends and to see again some of the jets I used to fly."

In the weeks leading up to the flight, the cadets were abuzz with anticipation of being one of the lucky five who would get to go. Colonel Grigsby spent time in the classroom talking about the

event, how the air-refueling mission has contributed to the Air Force's "Global Reach" capability and how it is an integral part of the Air Expeditionary Force.

Finally, five cadets were selected and the day to fly arrived.

"Arriving at the 916th, we joined JROTC and Civil Air Patrol cadets from other local units and were greeted by the 916th group commander, Col.

Gregory Kline, and the PA staff," said Colonel Grigsby. "Colonel

Kline gave a

warm welcome to the cadets and helped them understand a little about the mission of the 916th and the Air Force Reserve."

Master Sgt. Randy Palumbo, an instructor boom operator from the 77th Air Refueling Squadron, was on hand as the senior mission boom and to provide a passenger briefing to the cadets about safety precautions. After making sure all the paperwork and lunch orders were correct, everyone boarded the bus to the flightline.

"Arriving at the aircraft as I had done on that very flightline many times before, I was thrilled to get a chance to get close to a KC-135R one more time. But I was equally excited for the cadets, who could hardly believe they were actually going to get to fly on a real Air Force aircraft," said Colonel Grigsby.

The air and maintenance crews did an outstanding job and the sortie was flown and recovered without a hitch. Although it was just a routine event for the 916th, there was nothing routine about it for the





(Air Force photos)

cadets.

"Before the flight I had a fear of flying," said Cadet Maj. Xavian Jones. "When we boarded the KC-135, my stomach was doing flips. We taxied down the runway and the next thing I knew, we were flying. The best part of the flight was seeing the tanker connect with another plane and refuel it. We also saw two FA-18s over Cherry Point U.S. Marine Corps installation while in flight. Overall, the flight was exciting and I learned many things."

"This flight was awesome! I learned that I could fly in the Air Force without being a pilot. I've now decided to join the Air Force as an enlisted boom operator," said Cadet Staff Sgt. Mike Mace.

"My time in the Air Force Junior ROTC program has allowed me to travel all over the state, meet many

different people and experience new things. None of those experiences measure up to my flight aboard the KC-135, though," said Cadet Capt. Dustin Pierce. "I got to see first-hand some of the finest and most skilled pilots, technicians and support crews the 916th has to offer. Their knowledge and skill are most admirable. I considered it an honor to be able to fly along with these people."

"From my perspective as a JROTC instructor," said Colonel Grigsby, "I want the 916th and all unit commanders, aircrews and maintainers who make orientation flights for cadets a reality to know that what you do is important. It makes significant positive impact on the lives of teenagers. I am equally sure that your efforts make possible the dreams of future careers as aviators and maintainers."

*Contributed by
Ret. Lt. Col. James H. Grigsby Jr.,
Senior Aerospace Instructor,
S. W. Edgecombe High School.*



Color Guard

MN-871, Park High School, Color Guard performed at the Minnesota Twins vs. Cleveland Indians professional baseball game Sept. 21. The performance was broadcast on Fox Television Network. Besides performing during the national anthem, the color guard also got to hang out with Twins' mascot "TC." A couple of cadets, James Harper and Aaron Johnson, were able to meet and visit with baseball hall of fame member Tony Oliva, who played with the Twins.

Flying

Cadets from MA-951, Peabody Veterans Memorial High School, have taken to the skies with the help

of Mr. Allen Cohen and the 107th Radio Controlled Flyers Club. President of the club and a long-time pilot of full-scale aircraft, Mr. Cohen has been an avid fan of aviation since the age of twelve. Looking for a way to help his local high school, he decided he could offer to teach students about something he knows best – flying. Contacting Major Gary Grover, the senior aerospace science instructor at Veterans Memorial High School, Mr. Cohen found an immediate audience for his talents. Mr. Cohen provided "ARF" (almost ready to fly) planes to the AFJROTC cadets. The ARF's wings and bodies are finished and covered, but their engines

and gas tanks have to be mounted and the controls have to be set. "That was the hard part," according to one unidentified cadet, and that seemed to be proven by the corps' overall flying performance. "By the end of the first day," said Mr. Cohen, "they had really caught one and one cadet was doing loop-to-loops."

Participation

With the tragic events of Sept. 11, the cadets at GA-871, Shiloh High School, have been doing their part to show the strength of pride Americans have in their country. The cadets of GA-871 have been involved in numerous patriotic events, per-



Cadets from MN-871, Park High School, perform during the national anthem at a Minnesota Twins baseball game. (Courtesy photo)



Cadets from MN-871, Park High School, Color Guard pose with Minnesota Twins Mascott "TC" after their performance at a game. (Courtesy photo)

forming special flag ceremonies and reading patriotic literature and music at a memorial benefit concert, raising money to assist the victims in New York, Washington and Pennsylvania. In addition to the \$14,000 raised during the concert, the cadets at Shiloh High School have raised an additional \$1,200 through donations and the selling of small American flags, posters, pins and decals. Recognizing the long-term commitment the president has called for, the cadets of GA-871 have a blood drive planned for January.

Essay Winners

The National Freedoms Foundation announced the winners of its annual essay contest. This year's

essay topic was "To Honor our Veterans." Cadet Lewis from CA-872, Hesperia High School, and Cadets Hartman, Parris, Swiger, Collins and Muscarella from CA-952, Sultana High School, were winners of this prestigious national contest. The cadets were treated to lunch at the Italian Bistro restaurant in Los Angeles, awarded a \$50 U.S Savings Bond, a Freedoms Foundation medal and a certificate of accomplishment.

Editors Note:

Submit news and photos about your Detachment by the first of the month to leader@maxwell.af.mil. You might find your name here in the pages of the Leader.



Cadets James Harper and Aaron Johnson of MN-871, Park High School, visit with baseball hall of famer Tony Oliva at a Minnesota Twins game. (Courtesy photo)

CADET COLLAGE



(Clockwise)

Cadets from Det. 370, University of Massachusetts-Amherst, aboard a U.S. Army UH-1 Iroquois during ambush training. The cadets from Det. 880, Virginia Military Institute, who earned the name "Death Squad" at their FTX. Tiger Platoon from Det. 770, Clemson University, at Alumni Weekend. Two cadets from Det. 220, Purdue University, break during an annual GMC vs. POC football game for a photo. Cadets from Det. 310, Louisiana State University, pose for a photo. (Courtesy photos)





AMERICA'S AIR FORCE

MC-130H Combat Talon II

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Reach &
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Photo by DDP. Art by Shannon. Designed by John Smith Design